Committee of the Whole Budget

2014-2015 Recommended Budget

13 May 2014





A Community of Character

ACCEPTANCE: I reach out to include others. I accept others for who they are. I am gentie with myself and others when mistakes are made.

APPRECIATION: I am grateful for all that I have. I am thankful for the support that others give me. I am generous in recognizing the contributions of others.

COOPERATION: I work with others to make a peaceful community. I am willing to listen to others' ideas and suggestions. I compromise and negotiate to solve problems and differences of opinion.

EMPATHY: I am compassionate, caring, and kind. I am a true friend. I will walk in your shoes in order to understand you. I am slow to judge and quick to forgive.

FAIRNESS: I make decisions based upon the whole picture. I treat others the way I would like to be treated. I am just.



INTEGRITY: I behave ethically and honourably. I am honest, loyal, and trustworthy. I am truthful and courageous. I stand up for what is right even when it is hard. I am a person of my word and people who know me understand that.

OPTIMISM: I believe that challenges are opportunities. I choose to see goodness. I have hope for our future.

PERSEVERANCE: I will work hard and I will not give up. I will finish what I begin and I will not give up. I will care enough and I will not give up.

RESPECT: I honour myself and others through my words and actions. I support our diversity of beliefs. I treat our world and everything in it with dignity.

RESPONSIBILITY: I am accountable for the decisions I make. I realize that my decisions impact my community. I honour my commitments.

Educating for Success — Inspiring Learning and Building Citizenship





2014-2015 Budget

Context for the District's budget:

- Provincial funding
- Input from trustees and the public
- OCDSB financial overview
- Local budget needs



Budget Assumptions

- Strategic priorities aligned with budget
- Stable elementary enrolment
- Reduced secondary enrolment
- Enhanced full-day kindergarten enrolment



Budget Assumptions

- Changes in grants for student needs (GSN)
 - Special education funding
 - Board administration
 - Facility operations and renewal
 - ECE qualification and experience
- Full-day kindergarten is included in GSN rather than provided as a special purpose grant



Budget Assumptions

- Inclusion of additional specialized classes for children with special needs
- Reinstatement of transportation for high school students residing inside the UTA
- Caution exercised in recommending other ongoing expenditures
- Some investment opportunities not recommended because of limited resources
- Use of reserves to balance budget



Accumulated Surplus/Working Reserves

(\$ millions)

Actual Forecast Proposed As at August 31 2013 2014 2015 Available for Compliance - Unappropriated 19.5 14.9 2.2 26.3 17.5 11.7 - Appropriated **Total Available** 45.8 32.4 13.9

- 2014 is based on the forecast dated 28 February 2014
- 2015 is based on the 2014-2015 recommended budget



Summary of Revenues and Expenses

(\$ millions)

| | 2013-14 Budget | 2013-14 Forecast (28 Feb 2014) | 2014-15 Proposed |
|----------|-------------------|--------------------------------------|---------------------|
| Revenues | 813.6 | 822.0 | 842.7 |
| Expenses | 827.9 | 835.4 | 861.2 |
| Deficit | (14.3) | (13.4) | (18.5) |



Comparative Revenues

(\$ millions)

| | 2013-2014 Budget | 2014-2015 Proposed |
|---------------------------------|---------------------|-----------------------|
| Ministry Operating Grants | | |
| Pupil Foundation (classroom) | 342.5 | 373.1 |
| School Foundation (in-school) | 46.8 | 48.6 |
| Special Purpose | 301.5 | 324.9 |
| Total Ministry Operating Grants | 690.8 | 746.6 |
| Ministry Capital Grants | 47.4 | 51.4 |
| Other Revenues (grants, fees) | 75.4 | 44.7 |
| Total Revenues | 813.6 | 842.7 |



Comparative Expenses (\$ millions)

| (Expenses slide 1 of 3) | 2013-2014 Budget | 2014-2015 Proposed |
|-------------------------------|---------------------|-----------------------|
| By Funding Envelope | | • |
| Instruction | 603.3 | 627.2 |
| Continuing Education | 9.8 | 9.7 |
| Transportation | 40.6 | 45.1 |
| Facilities | 90.9 | 93.8 |
| Central Administration | 20.3 | 20.0 |
| Sub-total | 764.9 | 795.8 |



Comparative Expenses

(\$ millions) (Expenses slide 2 of 3) 2013-2014 2014-2015 **Budget** Proposed **Capital Expenditures and Other Debt Repayment** 10.1 10.0 Amortization 29.9 33.6 Staff on Loan 6.6 6.5 **Employee Benefits (PSAB)** 4.2 5.9 Sub-total 52.5 54.3



Comparative Expenses (\$ millions)

| (Expenses slide 3 of 3) | 2013-2014 Budget | 2014-2015 Proposed |
|---|---------------------|-----------------------|
| Other Programs | | |
| Full-Day Kindergarten Extended Day Program | 5.0 | 10.0 |
| Ottawa School Day Nursery | 5.5 | 1.1 |
| Sub-total | 10.5 | 11.1 |
| | | |
| Total Expenses | 827.9 | 861.2 |

Budget Investments

- Learning: General Supports
- Learning: Special Education
- Learning: Full-Day Kindergarten/Extended Day
- Operational Infrastructure
- Specific Cost Pressures
- Governance/Support to Schools

Investments - Learning: General Supports

- Additional ESL teachers/coaches, teacher for Youth Service Bureau partnership
- Additional vice-principal positions, central vice-principal in BLT, principal for new school opening in 2015

| | FTE | \$ |
|---------------------------|------|-----------|
| Previously approved (GSN) | 12.0 | 1,315,000 |
| | 12.0 | 1 215 000 |
| | 12.0 | 1,315,000 |

Source: Appendix C1 to Report 14-078



Investments - Learning: Special Education

- Teachers for congregated and special education system classes
- Teachers and educational assistants for Autism classes and previously approved classes

| | FTE | \$ |
|---------------------------|------|-----------|
| Previously approved (GSN) | 10.1 | 958,000 |
| Proposed (GSN) | 30.2 | 1,848,000 |
| | 40.3 | 2,806,000 |

Source: Appendix C1 to Report 14-078



Investments - Learning: FDK and EDP

- Custodial support resulting from growth in full-day kindergarten program
- Extended day program supervisors and office support, provision for early childhood educator staffing model

| | FTE | \$ |
|----------------------------|------|-----------|
| Proposed (GSN) | 14.0 | 420,000 |
| Proposed internally funded | 4.0 | 626,000 |
| | 18.0 | 1,046,000 |

Source: Appendix C2 to Report 14-078



Investments – Infrastructure

- Telephone system, network technology, instructional technology, ash tree remediation
- School radio system, communications program technology, Facilities support
- School laboratories, school playgrounds

| | FTE | \$ |
|------------------------------|-----|-----------|
| Proposed use of reserves | - | 1,921,000 |
| Proposed internally funded | 3.0 | 1,044,000 |
| Proposed capital investments | _ | 4,000,000 |
| | 3.0 | 6,965,000 |

Source: Appendix C2 to Report 14-078 and Capital Budget



Investments – Cost Pressures

 Utility costs (gas and electricity), energy management technician

| | FTE | \$ |
|----------------|-----|-----------|
| Proposed (GSN) | 1.0 | 1,800,000 |
| | 1.0 | 1,800,000 |

Source: Appendix C3 to Report 14-078



Investments – Governance/School Support

- Human Resources support, school office supports
- Strategic planning and research officer supports

| | FTE | \$ |
|----------------------------|-----|---------|
| Proposed (GSN) | 2.0 | 295,000 |
| Proposed internally funded | 2.0 | 165,000 |
| | 4.0 | 460,000 |

Source: Appendix C3 to Report 14-078



Key Dates

| February 11 | Budget process discussion |
|----------------|---|
| February/April | Community consultation |
| March | Academic staffing |
| March/April | Provincial grant announcements |
| May 13 | Presentation of proposed budget |
| May 22 | Delegation submissions due |
| May 26 | Delegations/Debate |
| June 2 | Delegations (if required)/Debate |
| June 9 | Debate (if required) |
| June 16 | Debate/Recommendation to Board |
| June 23 | Budget Approval (Board) OTTAWA-CARLETON |

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